Information Classification: General

The roadmap to a flourishing Advanced Air Mobility ecosystem in Saudi Arabia

	INCUBATION	TEST OPERATIONS	COMMERCIAL OPERATIONS		FULL ECOSYSTEM
	2021	2023	2025	2030	2040
REGULATION & CERTIFICATION	Regulation development Launched for drones	First type certification	1st Air Operator Certificate granted	5–10 Air Operator Certificates granted	Fully competitive ecosystem
ADVANCED AIR MOBILITY FLEET	JV between NEOM and Volocopter (Q4 2021)	1st e-VTOL order agreement – Saudia & Lilium (Q4 2022)	Initial fleet: ~1,000 e-VTOLs	Scaled fleet: ~3,000 e-VTOLs	Full ecosystem fleet: ~10,000 e-VTOLs, including long-range
INFRASTRUCTURE	Testbed buildout and vertiport network development in landmark locations (NEOM, Red Sea Global, Riyadh City)		Expansion of infrastructure network across Kingdom		Mature vertiport and vertipad network ensuring maximal connectivity
HUMAN CAPABILITIES	Strong reliance on international talent	Collaborating with Advanced Air Mobility OEMs and other key stakeholders	~3,000 jobs In the sector	International training hub creation	~8,000 jobs In the sector	~20,000 jobs In the sector

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